

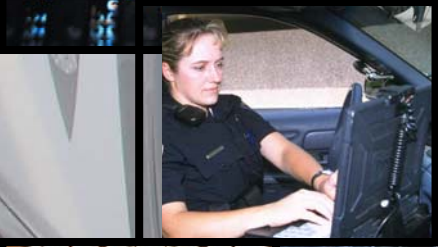
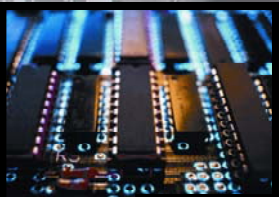
State of Illinois
Rod R. Blagojevich, Governor

Illinois Integrated Justice Information System
Lori G. Levin, Chairperson



2007 Annual Report

IIJIS Implementation Board



**ILLINOIS
INTEGRATED
JUSTICE
INFORMATION
SYSTEM
Implementation Board**



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To the Governor and the Honorable Members of the Illinois General Assembly:



Lori G. Levin

On behalf of the members of the Illinois Integrated Justice Information System (IJIS) Implementation Board, I am pleased to present the 2007 Annual Report. This report outlines the current activities of the Board toward the enhanced sharing of justice information throughout Illinois.

Last year, the Implementation Board through its Committees made progress on many of its key goals. Stakeholder input into the Illinois integrated justice activities was enhanced by the restoration of all the committees and subcommittees. Representatives from the justice community throughout the state are actively participating in the IJIS initiative. Representatives from IJIS were represented at the *Symposium on Justice and Public Safety Information Sharing* where the IJIS strategic planning process was discussed in depth and recommended as a best practice. The Implementation Board has recommended revisiting of the strategic plan to further develop performance and benefit measures. This will move the project closer to the development of a tactical plan and into implementation.

Privacy Policy Guidance Volume 1, a privacy policy guidance for Illinois integrated justice information systems has been completed and adopted by both the Privacy Policy Subcommittee, and the Planning & Policy Committee as a whole. It is awaiting approval and adoption by the full Implementation Board at its next meeting. This document is expected to be the first of its kind throughout the nation.

The Technical Committee has adopted the Global Justice XML Data Model (GJXDM) and the Electronic Fingerprint Submission Specification standards. These are national standards that will be presented to the full Implementation Board for adoption at its next meeting.

Project documentation as well as the meeting materials and work products of the Board's various committees are available to the justice community and the public from the IJIS website: www.icjia.state.il.us/ijjis.

The Board's mission of improving the use of justice information is a collaborative effort involving all units of government in Illinois. With the support of these groups and the legislature we are confident that we can create a comprehensive integrated justice strategy that will fulfill the needs of government, while protecting the privacy rights of individuals.

A handwritten signature in black ink, appearing to read 'Lori G. Levin'.

Lori G. Levin
Chair

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Contents

Mission.....	1
Composition and Membership.....	2
Committee reports.....	4
Planning & Policy Committee.....	4
Technical Committee.....	7
Outreach Committee.....	9
Funding Committee.....	10
Future activities and goals.....	11
County-level justice systems integration survey.....	12
McLean County integrated justice solution.....	14
Conclusion.....	15

Mission

Created in 2003 by Executive Order No. 16, the IJIS Implementation Board is an intergovernmental effort dedicated to improving the administration of justice in Illinois by facilitating the electronic sharing of justice information throughout the state. It is a collaborative effort charged with enhancing public safety by making complete, accurate, and timely offender-based information available to all justice decision makers regardless of whether they are police officers, prosecutors, probation officers, or corrections officials.

The executive order directs the Implementation Board to address the challenges identified in the IJIS Strategic Plan and to set goals and objectives for future justice information systems. The Implementation Board promotes the electronic sharing of justice information by coordinating the development, adoption, and implementation of plans for systems designed to help positively identify individuals, to provide offender status and history information, to electronically exchange case information as it flows through the justice system, and to share police incident report data.

The responsibilities of the Implementation Board center on promoting the integration of justice information systems and include: coordinating the development of systems that enhance integration; establishing standards to facilitate the electronic sharing of justice information; protecting individual privacy rights related to the sharing of justice information; and coordinating the funding of integration efforts.

Powers, duties, and responsibilities of the Implementation Board

- (a) To promote the integration of justice information systems in Illinois
- (b) To coordinate the development, adoption and implementation of plans and strategies for sharing justice information
- (c) To coordinate the development of systems that enhance integration
- (d) To establish standards to facilitate the electronic sharing of justice information
- (e) To promulgate policies that protect individuals' privacy rights related to the sharing of justice information
- (f) To apply for, solicit, receive, establish priorities for, allocate, disburse, grant, contract for, and administer funds from any source to effectuate the purposes of the executive order
- (g) To promulgate rules or regulations as may be necessary to effectuate the purposes of this executive order
- (h) To report annually, on or before April 1st of each year to the Governor and the General Assembly, on the Board's activities in the preceding fiscal year
- (i) To exercise any other powers that are necessary and proper to fulfill the duties, responsibilities, and purposes of this executive order and to comply with the requirements of applicable federal or state laws or regulations

Composition and Membership

The Illinois Integrated Justice System Implementation Board is comprised of 26 members of the justice community who serve without compensation. A full-time professional staff supports the Board's activities and is headquartered at the Illinois Criminal Justice Information Authority in Chicago. Illinois State Police staff supplement the work of the Authority.

A chairperson, who was elected by its membership, leads the Board. Implementation Board members include:

Lori G. Levin, Chair

*Executive Director
Illinois Criminal Justice Information Authority*

Philip J. Cline

*Superintendent
Chicago Police Department*

Dorothy Brown, Vice Chair

Clerk of the Circuit Court of Cook County

Richard A. Devine

*Cook County State's Attorney
Adrienne Mebane, designee*

Jesse White

*Illinois Secretary of State
Irene Lyons, designee*

Tom Dart

Cook County Sheriff

Lisa Madigan

*Illinois Attorney General
Ellen Mandeltort, designee*

Catherine Maras O'Leary

Cook County Chief Information Officer

Larry Trent

*Director
Illinois State Police
Michael Synders, designee*

Edwin Burnette

Cook County Public Defender

Paul Campbell

*Director
Illinois Department of Central Management
Services
Rafael Diaz, designee*

Rod Ahitow

Illinois Juvenile Justice Commission

Giacomo (Jack) Pecoraro

Illinois Association of Chiefs of Police

Roger E. Walker Jr.

*Director
Illinois Department of Corrections
Sharon Shipinski, designee*

Robert Howlett

Illinois Sheriffs' Association

Michael Waller

Illinois State's Attorneys Association

Pamela McGuire

Illinois Association of Court Clerks

Sidney DeLair

Illinois Probation and Court Services Association

Ronald Lewis

Illinois Public Defender Association

Michael Tardy

Judicial branch liaison

Skip Robertson

Judicial branch liaison

The Implementation Board would also like to thank the following individuals for their participation. Their assistance has proven invaluable and we appreciatively acknowledge their contributions.

Kate Kirby

Chicago Crime Commission

Paul P. Biebel, Jr.

*Presiding Judge, Criminal Division
Circuit Court of Cook County*

Doug Bowie

*Administrative Office of the Illinois
Courts*

Composition of the Implementation Board

- The Attorney General or his or her designee
- The Secretary of State or his or her designee
- The Executive Director of the Illinois Criminal Justice Information Authority
- The Director of the Illinois State Police
- The Director of the Illinois Department of Central Management Services
- The Director of the Illinois Department of Corrections
- The Director of Technology in the Governor's Office
- The Superintendent of the Chicago Police Department
- The Cook County State's Attorney
- The Cook County Sheriff
- The Clerk of the Circuit Court of Cook County
- The Cook County Chief Information Officer
- The Cook County Public Defender
- A member of the Illinois Juvenile Justice Commission appointed by the Chair of the Illinois Juvenile Justice Commission
- A representative appointed by the Illinois Association of Chiefs of Police
- A representative appointed by the Illinois Sheriffs' Association
- A representative appointed by the Illinois State's Attorneys Association
- A representative appointed by the Illinois Association of Court Clerks
- A representative appointed by the Illinois Probation and Court Services Association
- A representative appointed by the Illinois Public Defender Association
- A member of a county board other than Cook County appointed by the Governor
- A mayor, president, or manager of an Illinois municipality appointed by the Governor
- Two members of the general public appointed by the Governor
- Two non-voting liaisons from the Judicial Branch appointed by the Supreme Court

Committee reports

The work of the Implementation Board has been divided among four committees: (1) Planning and Policy Committee; (2) Technical Committee; (3) Outreach Committee; and (4) Funding Committee.

An Executive Steering Committee has been formed, consisting of the chairpersons of each IIJIS committee and two additional board members, to coordinate the IIJIS effort. The activities of each of these committees are set forth below.

Planning & Policy Committee

The IIJIS Planning & Policy Committee is responsible for the development of the strategic, tactical, and project plans that are designed to improve the electronic sharing of critical information throughout the Illinois justice system. The committee is also responsible for the development of policies to ensure the appropriate collection, use and dissemination of justice information.

In calendar year 2006, the committee began developing a comprehensive policy that would guide justice practitioners and system designers in the sharing of justice information within justice agencies and throughout the public sector. Emphasis has been placed on developing a system for standardized electronic reporting, maintenance, and dissemination of criminal history information. Finally, the committee initiated development of business cases to address the electronic accessibility of warrants and orders of protection, and the implementation of a standardized police incident report throughout Illinois.

Privacy Policy Subcommittee

The Privacy Policy Subcommittee was created to develop a comprehensive policy to govern justice information sharing. The group is composed of representatives from the traditional criminal justice system as well as individuals representing the media, law schools, victim services groups, and private users of criminal history information.

In calendar year 2006, the committee began the task of developing a series of documents designed to guide justice practitioners and system designers in the appropriate collection, use, and dissemination of privacy information throughout the Illinois justice system.

The Privacy Policy Subcommittee completed a report entitled *Privacy Policy Guidance for Illinois Integrated Justice Information Systems, Volume 1*. The report explains privacy issues facing integration efforts, and clearly identifies which information practices are mandatory, prohibited, or permissible under existing law. The Planning & Policy Committee approved and accepted the

report and will submit it to the full Implementation Board for consideration at its next meeting.

Also during the 2006 calendar year, the Privacy Policy Subcommittee began to investigate rules concerning the appropriate collection, analysis, and dissemination of police incident report information across jurisdictions. Illinois lacks uniform rules governing the electronic sharing of police reports. Electronic sharing of information is problematic due to privacy interests that could be compromised by such sharing.

The subcommittee began researching issues that would be discussed in *Privacy Policy Guidance, Volume 2*, including privacy interests of victims, witnesses, and juveniles who provide information to law enforcement agencies. Specifically, IJIS staff performed the following tasks in the development of Privacy Policy Guidance Volume 2.

- Conducted background research into the types of information collected as part of a police incident report and how it is used in crime analysis.
- Analyzed the Illinois Juvenile Court Act to determine existing privacy protections with regard to the sharing of juvenile justice information concerning juveniles.
- Reviewed the Bill for Children and the Rights of Victims and Witnesses Act to identify any existing privacy protections for minor victims and witnesses.
- Gathered definitions of “law enforcement” and “peace officer” contained in Illinois statutes to determine whether peace officers have greater access to justice information than other employees of law enforcement agencies, and whether law enforcement under Illinois law includes agencies other than traditional police departments (i.e., state’s attorneys, corrections officers, etc.).
- Analyzed and drafted an article about the Illinois State and Local Records Acts to determine the impact of these statutes on integrated justice information system operations and the retention of record updates.
- Reviewed privacy impact assessments for the FBI’s Regional Data Exchange (R-DEx) and National Data Exchange (N-DEx) projects to understand the benefits of enhanced sharing of police incident report data and ascertain the privacy risks previously identified by federal law enforcement agencies.

Privacy issues surrounding the sharing of medical information and Social Security numbers that might be included in a police incident report also are being researched. Privacy policies on the collection and sharing of criminal intelligence information were examined by IJIS and Illinois State Police, collaborating on the I-CLEAR project. The Privacy Policy Subcommittee and staff are working closely with Illinois State Police in the development of an information sharing policy for the I-CLEAR Data Warehouse.

Orders of Protection & Warrants Subcommittee

The Orders of Protection & Warrants Subcommittee, charged with addressing the electronic accessibility of warrants and orders of protection throughout Illinois, was presented with a number of solutions for creating electronic warrants and other documents from both Kane County and Cook County. However, while the solutions served the needs of local jurisdictions, they were not compatible with the needs of the entire state.

The goal of this subcommittee remains the development of a business case and scenario as part of the IJIS Tactical Plan. The business case will identify crucial information in orders of protection and warrants as well as workflow issues that impact state-level order of protection and warrant data quality. The subcommittee will develop a scenario for the process for obtaining civil no contact orders and orders of protection. The business case and scenario will identify and prioritize information technology projects aimed at improving the electronic accessibility of warrant and order of protection information to law enforcement officials throughout the state.

Standardized Booking & Rapsheet Subcommittee

The Standardized Booking and Rapsheet Subcommittee is responsible for developing a business case for the standardization of the electronic reporting, maintenance, and dissemination of criminal history information. In 2006, the subcommittee completed The Booking Scenario which was approved by the Planning & Policy Committee. The Booking Scenario proposed a several solutions to the current situation in Illinois. The solutions include establishing an electronic interface between the booking agency, court clerk's office, state's attorneys office, jail, courts, central repository, and other submitting agencies to reduce re-entry errors on identification numbers. The subcommittee also discussed the feasibility of placing livescan technology which will collect electronic images of individuals' fingerprints, within Illinois courtrooms. Placing livescan devices in the courthouse or courtroom will provide the court officers with the ability to capture and submit fingerprint-based criminal justice event data electronically. Once in the electronic format, the information may be shared with other appropriate agencies. The subcommittee is developing an opinion paper detailing the options and possible outcomes of placing this technology within the courtroom setting. The Booking Scenario will be presented to the Implementation Board for consideration at its next meeting.

Discussions and statute research continued on methods that will allow for defense counsel access to criminal history information. The subcommittee began exploring whether the Illinois Pretrial Services Act can be electronically implemented. An opinion paper on the how to address defense counsel access

to criminal history information will be drafted by the subcommittee and submitted to the Planning & Policy Committee for its review.

The subcommittee is working with representatives of Illinois State Police to develop documentation for a standardized rap sheet that will meet current Illinois needs and current technology specifications. The format developed in Illinois will also fulfill all the federal requirements for inclusion in the federal criminal history record repository.

Working papers supporting the draft of the Information Exchange Packet Documentation (IEPD) for standardized booking are being reviewed by members of the subcommittee. The IEPD is necessary to define the data and data structure to be exchanged for the purpose of developing a standardized booking packet, thereby providing interoperability at the Information Exchange Package Level. The Information Exchange Package represents a set of data that is transmitted for a specific business purpose. It is necessary to define the data that is to be exchanged (and the structure of that data) for a particular business purpose, thereby providing interoperability.

Police Standard Incident Report Subcommittee

The Police Standard Incident Report Subcommittee was assembled in 2006 to create a business case for the implementation of a standardized police report throughout the state. The subcommittee developed a business case that was presented to the Planning & Policy Committee in the first quarter of 2006.

The subcommittee also received direction from the Planning & Policy Committee to validate the work that is being completed by the I-CASE team of the Illinois State Police. I-CASE is the Incident/Case Report Module of Illinois Citizen & Law Enforcement Analysis and Reporting system (I-CLEAR). Once the data tables are disseminated to the subcommittee revealing all of the possible elements needed in a police report, the final report that is generated will be used to adopt and establish a standard police report for Illinois.

Technical Committee

The Technical Committee develops data exchange and architectural standards to facilitate the development of information systems that can electronically exchange data. The committee is also responsible for lending its expertise to the Planning & Policy Committee in the development of strategic, tactical, and project plans. In addition, the committee also reviews best practices for justice information integration in place in other jurisdictions, and determines the suitability of those models for Illinois.

The establishment of standards for data exchange and infrastructure development is a strategic issue of IJIS, and a high priority. In 2006, the committee adopted the Global Justice XML Data Model (GJXDM) as the foundational standard for inter-agency data exchanges. GJXDM, which was

developed by the Global Justice Information Sharing Initiative (Global), Office of Justice Programs (OJP), U.S. Department of Justice DOJ), significantly advances justice information sharing by providing a common language and vocabulary thereby reducing cost and technical barriers. The Technical Committee will be able to develop Information Exchange Packet Documentation (IEPD) schemas that provide consistency among changes, thereby eliminating the need for Illinois agencies to draft or adopt their own schemas. An example of the three main components of the Global Justice XML Data Model (GJXDM) follows.



The Electronic Fingerprint Submission Specification (EFSS) also was adopted as the state standard for the submission of fingerprints to the Illinois State Police. The committee recommended the LEADS Connection Manager Technical Reference as the state standard for interfacing with the Law Enforcement Agencies Data System (LEADS), a statewide, computerized telecommunications system designed to provide services, information, and capabilities to law enforcement and the criminal justice community in Illinois.

Because the work of the Planning & Policy Committee's various subcommittees ties in so closely with the efforts of the Technical Committee, Technical Committee members are participating directly with those groups. The committees will collaborate to develop GJXDM schemas that meet the requirements of the Orders of Protection & Warrant Subcommittee, the Standardized Booking & Rapsheet Subcommittee, and the Standardized Police Incident Report Subcommittee.

The Technical Committee also reviewed some of the activities being developed by the Cook County Integrated Criminal Justice Information System in terms of Service-Oriented Architecture and Web service protocols. However, the

committee determined that its primary objective as articulated in the strategic plan is to establish standards for data exchange and infrastructure development.

In 2007, the IJIS website will include a section that will contain all the standards developed by the Technical Committee and adopted by the Implementation Board.

Outreach Committee

The IJIS Outreach Committee, comprised of the Educational Materials and Media Strategy, Presentations, and the Summit Planning subcommittees, is primarily responsible for communicating the goals, objectives and vision of the IJIS initiative. Specifically, the committee informs justice practitioners and the public about the benefits of developing an integrated justice system in Illinois, and disseminates information about justice system integration in Illinois.

As a part of the Outreach effort, the committee participated as an exhibitor at the Illinois Association of County Officials 2006 Fall Conference in Chicago. Committee members were able to recruit “champions” or individuals dedicated to supporting and advocating the IJIS initiative, and educate the stakeholders from across the state about integration and the initiatives under way. This opportunity provided IJIS with needed exposure, as committee members began to plan for the 2007 IJIS Summit.

Educational Materials and Media Strategy Subcommittee

The Educational Materials and Media Strategy Subcommittee joined forces in 2006 to move forward with marketing and promotional ideas outlined in the media strategy plan, which was also updated in 2006. Upcoming activities are to issue the next installment of the IJIS E-Newsletter, which will highlight county and local integration efforts, as well as initiatives at the national level. The subcommittee also has plans to team with the IJIS Funding Committee to develop materials that will lay the foundation for raising money for IJIS initiatives.

Presentations Subcommittee

The Presentations Subcommittee maintains the official IJIS PowerPoint presentation and has been charged with periodically updating the presentation. The subcommittee is also charged with identifying presentation opportunities for IJIS leadership, and will continue its efforts to recruit champions statewide to educate their peers about the IJIS initiative with the presentation.

The Summit Planning Subcommittee

The Outreach Committee focused its efforts over the past year on planning the 2007 IJIS Summit. The summit objectives are:

- To continue to educate stakeholders of the justice community of Illinois about integrated information sharing.

- Continue to recruit “champions” who will be committed to advocating and supporting the integrated justice efforts in their respective counties and agencies.
- Provide strategic planning guidelines for counties pursuing integration projects and assess the preparedness of all Illinois counties.
- Continue to identify and garner support for the IJIS effort from legislators, as well as other statewide decision-makers.
- Establish and promote information sharing partnerships among the practitioners of the justice, public safety, and homeland security community to effectively serve the needs of the public.
- Update and inform the justice community of the status of the Illinois integrated justice initiative.

The Planning Subcommittee has identified Springfield as the appropriate location for this event to target justice officials from the central and southern regions of Illinois. The summit will include breakout sessions dedicated to specific areas of interest, including strategic and operational planning, implementation of integration initiatives, and emerging technologies. Updates on the I-CLEAR initiative, GLOBAL integration and on privacy implications will also be provided during the Summit.

Funding Committee

In 2006, Edwin Burnette, Cook County Public Defender, accepted appointment as Chair of the Funding Committee, replacing Cook County Sheriff Chief of Police, Marjorie O’Dea.

The Funding Committee supports the development of integrated justice information systems in Illinois by identifying funding sources. The revitalized committee met in the fourth quarter and has established as one of its main priorities the identification of the best means for alerting and informing counties on funding opportunities.

The Funding Committee began establishing its goals and objectives and began seeking more representation from agencies and entities outside of Cook County. After these goals are approved by the Funding Committee, they will be presented to the Implementation Board at its next meeting. A need was also identified for a southern Illinois perspective.

The Funding Committee is developing a set of deliverables that are to include identifying funding needed to obtain a baseline statewide performance measurement analysis and cost resource analysis of current integrated information costs and operational efficiencies associated with the delivery of justice services. These will complement a 12-month action plan for 2007. The

Funding and Outreach committees will partner in the development of ongoing marketing materials to be used during the IJIS Summit.

Future activities and goals

The Development of a plan for statewide information sharing

The Planning & Policy Committee was charged with developing the next set of priorities and determining the best way to develop the Tactical Plan. A three-step approach was developed to compile the IJIS Tactical Plan.

- (1) Revisit the strategic Plan:** After separating the strategic issues from the operational issues, staff will improve performance measures associated with each goal and objective of the strategic plan. Improving these measures will provide a better indicator of whether the IJIS initiative is making progress toward addressing the strategic issues.
- (2) Develop a mid /operational level plan:** A mid-level plan would be developed that sets forth operational objectives, outcomes and performance measures that support each of the goals contained in the strategic plan. The plan would also identify the operational issues facing the integration of justice systems as indicated during the *Gap Analysis Summary of the Scenario for Information Sharing in Illinois*, and would determine which business cases should be developed and in which order. Business cases will help the Implementation Board prioritize which issues to be incorporated into the IJIS Tactical Plan.
- (3) Develop a tactical plan:** A tactical plan would help coordinate and prioritize the state and local projects that will result in the information sharing described in the *Scenario*. The tactical plan would describe the scope of each project and provide the estimated duration, benefits, dependencies, costs, challenges, and the basis for these estimates, and explain how the projects relate to and work with one another to improve the electronic sharing of information across the justice system.

Mr. David Roberts from Global Justice Consulting attended the August 22, 2006 Implementation Board meeting and brought to light many considerations that should be addressed to ensure a successful tactical planning effort. Mr. Roberts took the position that there are universal performance measures to assess the impact of improved information sharing. At said meeting, he stated that he was working on with representatives from Pennsylvania, Hawaii, and Wyoming to develop metrics for operational issues related to the efficiency and effectiveness of the justice system and the reduction of redundancy in integrated systems, among others. He sought Illinois' participation as well.

Developing sound performance measures directly ties results to information system improvements and facilitates funding requests. The Implementation Board agreed that IJIS will participate in the performance measures study that Mr. Roberts is conducting.

County-level justice systems integration survey

Early in 2006, IJIS staffed mailed surveys to the chairpersons of the board of commissioners each county in Illinois. The survey was designed to collect information regarding each county's existing levels of automation, whether the county has any form of governance established to coordinate information system efforts, the status, if any, of each county's integration planning, and whether each county is using or intends to use data exchange standards. The goal of the survey was to enhance the Implementation Board's understanding of county-level integrated justice initiatives.

The survey findings indicated that a majority of respondents who completed the survey did so without a comprehensive knowledge of justice systems integration. Several counties do not yet exchange justice information electronically, and strategic planning at the county-level seems to be lacking. Many counties do not have plans to utilize the Global JXDM. At least 16 counties that are engaged in some type of integrated justice effort, and these counties and their integrated justice efforts are listed below.

It should be noted that the response to the survey was generally low, with only 26 percent of the surveys returned. A new survey is being developed with specific information needs from each of the committees of IJIS. The new instrument will target specific stakeholders of integrated justice information. It will be directed to Circuit Court Clerks and State's Attorneys, the two agencies most likely to know about county-level integration efforts.

County Integrated Justice Efforts

- [1] **Champaign County** – Champaign County was in the process of implementing the JANO Justice System Management application to electronically link the records of the Sheriff, State’s Attorney, Public Defender, and Court Clerk.
- [2] **Cook County** – The Cook County Integrated Criminal Justice Information System has completed its Strategic Plan and is developing its Detailed Plan of Action.
- [3] **DuPage County** – DuPage County implemented the DuPage Unified Court System, which provides the Sheriff, State’s Attorney, Public Defender, Court Services, and local law enforcement agencies with electronic access to court records.
- [4] **Kankakee County** – Kankakee County reported that it conducted an analysis of its information exchange-points and had a proof-of-concept project planned.
- [5] **Lake County** – Lake County has completed documenting adult criminal and juvenile exchanges and is developing a system to exchange information between its circuit court clerk and state’s attorney’s offices using the Global Justice XML Data Model.
- [6] **Macon County** – Macon County reported that it had a governance structure in place, developed both a strategic plan and a tactical plan regarding the integration of justice information systems, and conducted an information exchange-points analysis.
- [7] **McHenry County** – McHenry County documented the exchange points for adult criminal and juvenile delinquent processes and is developing an interface between its court case management system and the sheriff’s office to electronically transfer arrest warrant information.
- [8] **McLean County** – McLean County implemented E*Justice, an integrated software package with courts, attorney, law enforcement and jail modules.
- [9] **St. Clair County** – St. Clair County reported that they conducted an analysis of its information exchange-points and had a tactical plan for the integration of its justice information systems.
- [10] **Stephenson County** – Stephenson County reported that it had a governance structure in place to integrate justice information systems.
- [11] **Tazewell County** – Tazewell County explored implementing the E*Justice software solution utilized by McLean County.
- [12] **Winnebago County** – Winnebago County indicated that it had a governance structure in place to integrate justice information systems and that it had conducted an information exchange-points analysis using the JIEM tool.
- [13] **Edgar, Kendall, Mason, & Mercer Counties** – These four counties indicated that they had county-level information systems that were integrated with the information systems of other counties.

Of the at least 16 counties that have initiated integrated justice efforts, McLean County has made substantial progress in the development of its information sharing and criminal justice integration system.

McLean County's integrated justice solution

Mr. Craig Nelson, Director of Information Services of McLean County, presented E*Justice Systems, McLean County's Integrated Justice Information System solution to the Implementation Board at its August 22, 2006 meeting. McLean County is one of the first counties to become fully integrated. Mr. Nelson stated McLean County's original vision focused on improving the county's public safety, and to improve product quality and operational efficiency. The vision also included controlling growth in staffing, addressing intra-office workflow reengineering, proactively redesigning current business processes, and providing participants in the criminal and civil justice system with timely and accurate information necessary to fulfill their individual legal responsibilities.

The goal of the McLean County team was to develop a fully integrated, seamless justice information system which serves all county justice offices and departments, reduces or eliminates redundant data entry, and re-engineers the present workflow to maximize efficiency and improve the management and allocation of resources within the county's justice system. The internal governance structure consists of a workgroup that resolves compatibility issues and develops enhancements, an IJIS Board that sets policy and issues dispute resolution for the workgroup, a justice committee that oversees contracts and project management, and the county board, that is responsible for funding authorizations.

The McLean County E*Justice System uses the latest advances in technology. It provides for digitized fingerprinting, digital photos and mug shot lineups, use of barcode technology, proactive electronic workflow and the use of the latest Oracle products. The system provides for multiple agency involvement throughout the county. Each year the system has been expanded to provide enhanced capacity of the integrated justice needs.

The system currently makes use of modules for field arrests and police reporting, detective case management, crime reporting, jail management, warrant service, state's attorney intake, summons and subpoenas, adult probation (court services), and automated disposition reporting. Mr. Nelson reported that the current history of the system indicates reliable service with greater than 99 percent uptime including regular maintenance.

Conclusion

In 2007, the Implementation Board through its committees will continue to work toward the development of the IIJIS Tactical Plan. Standards will be recommended for statewide implementation. The roll out of the I-CLEAR system will provide a solid platform upon which to expand the information sharing capabilities throughout Illinois.

Privacy Policy Guidance Volume 2 will solidify Illinois as a national leader in privacy issues within criminal justice and information sharing initiatives. Sound performance measures will be developed to ensure that are goals and objectives are achieved and that we are meeting the goals of the justice system.

The 2007 IIJIS Summit will provide an excellent forum for continuing to educate the justice community on the status of integrated justice in Illinois. The summit also will help to establish and promote more information sharing partnerships.

This year will be one of greater challenges and opportunities as the IIJIS Implementation Board continues to progress toward its strategic and operational goals.